



Nottingham Crime & Drugs Partnership Partnership Plan 2015 to 2020 (2017/18 Refresh)

Working together to reduce Crime, Disorder and the misuse of Drugs

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Crime and Drugs Partnership Plan 2017/18

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FOREWORD

Nottingham has made huge strides in recent years in reducing crime, anti-social behaviour and the factors that drive them such as the misuse of drugs and alcohol. Tackling long term issues for the city has seen crime fall by more than half since 2006 while Nottingham has once again been rated as the cleanest city in the UK. Our recent Respect Survey findings also show us that the improvements we have made have been recognised by citizens. Despite these successes there is still more to do to ensure Nottingham is as safe, clean and healthy as it can be.

I am pleased to recommend this plan to you as our method for achieving what I hope you will agree are ambitious targets for the city. The importance of working across agencies is also reflected in this plan as we know that the sustainable change that we need can only be achieved when every organisation with a part to play is working together with our communities.

Cllr Jon Collins, Chair of the Nottingham Crime & Drugs Partnership Board

THE PARTNERSHIP BOARD

This plan has been agreed by our Partnership Board who are:

Nottingham City Council	Nottinghamshire Fire and Rescue Service
Nottingham City Homes	National Probation Service
Nottinghamshire Police	Nottingham Trent University
Public Health	Nottingham City Clinical Commissioning Group
Derbyshire Nottinghamshire Leicestershire & Rutland CRC Limited	

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a multi-agency organisation responsible for tackling crime and substance misuse in Nottingham. We are made up of a number of statutory and non-statutory agencies including the Police, Nottingham City Council, the Fire and Rescue Service, the National Probation Service and the Community Rehabilitation Company, Public Health and the Clinical Commissioning Group, Nottingham Trent University and Nottingham City Homes.

We are a statutory partnership under the Crime and Disorder Act 1998, which requires all key agencies in Nottingham to work together to reduce crime, anti-social behaviour (ASB), substance misuse and reoffending. These partnerships are known nationally as Community Safety Partnerships and they were established on the understanding that the causes of crime are complex and that no single agency holds the key to reducing crime and its impact on society. Thus, crime reduction and prevention is not the sole responsibility of the police and the key to achieving long-term and sustainable reductions in offending is through multi-agency working that addresses not only enforcement but prevention as well.

Crime and drug related offending in Nottingham has dropped significantly over recent years. Recorded crime is at record low levels and Nottingham continues to close the gap between its crime rate and that of other similar cities.

These significant achievements are the result of strong partnership working between all the partners in the Crime & Drugs Partnership. This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.

THE NOTTINGHAM PLAN TO 2020

The Crime & Drugs Partnership is one of the thematic partnerships working towards achieving the inter-agency Nottingham Plan to 2020: Safer, Cleaner, Ambitious and Proud.

In moving towards 2020, the Crime & Drugs Partnership takes the lead on delivery of the 'Safer' agenda of the Nottingham Plan. The Partnership's Board agreed that the targets to measure performance from 2015 to 2020 will be:

- To **reduce the number of victims** through a 20% reduction in victim-based crime
- To **increase recovery from substance misuse** dependency by being 5% above the average rate of successful completions from treatment for the core cities in England.

THE COMMISSIONER'S PLAN

Paddy Tipping was re-elected as the Police and Crime Commissioner for Nottinghamshire, in May 2016. The Commissioner has responsibility for developing and implementing the Police and Crime Plan for Nottinghamshire. The Partnership Plan has been developed with regard to the priorities of the Commissioner. As a result our plan seeks to compliment the work of the Commissioner in making Nottingham safer.

The CDP Partnership Plan aligns to the Police and Crime Plan for 2016/18 which can be found on the Nottinghamshire Office of the Police and Crime Commissioner website.

THE STRATEGIC ASSESSMENT 2016/17

The Partnership conducts an annual assessment of crime and substance misuse in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city. The assessment looks at levels and patterns of offending and substance misuse so that solutions and interventions can be developed on a robust evidential basis. The assessment includes consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2016/17 assessment is available on our website from April 2017¹. Based on an assessment of threat, risk, harm, volume and partners' current response, the analysis highlights six priorities for the city: violence (including domestic violence, 'other' violence and night time economy violence and sexual offending), serious and organised crime (including weapon enabled offences), hate crime, serious acquisitive crime (including burglary), drug and alcohol misuse and anti-social behaviour.

Overall there have been few significant changes in the crime profile in Nottingham over the twelve months since the previous assessment and theft offences continue to account for the greatest share of crime across the city. However, the increase in violent crime has continued whilst the proportion of sexual offences has declined slightly compared to the previous year. Beyond this, serious and organised criminality continues to present an increasing threat; with a number of groups operating within the city and the surrounding area.

In the period covered by the assessment, the city centre accounted for 23.3% of all crime in Nottingham. Bulwell recorded the second greatest volume, followed by Berridge and Arboretum wards.

Despite some minor improvements, people ages 21 to 30 continue to represent the CDP's key demographic group, accounting for a disproportionate amount of crime in terms of both offending (34%) and victimisation (28%).

The results of the assessment have shaped our priorities for the next three years and informed our strategic planning so that we can deliver the aims of the 2020 Nottingham Plan.

THE PARTNERSHIP STRUCTURE

The Partnership will be organised for good governance and coordinated action:

- **Partnership Board** – Providing strategic governance of the partnership
- **CDP Executive Group** – Providing a forum for effective problem solving and challenge across a range of themes and locality community safety issues
- **Themed Strategic Groups and Task & Finish Groups** – Coordinating action at an operational level
- **Neighbourhood Action Teams** – Coordinating action with a strong focus on priorities

In response to the Strategic Assessment, partners will continue to address the priorities identified whilst also addressing crime and any emerging issues through a joint problem-solving approach. In order to tackle the most enduring issues, partners will contribute to the development, implementation and review of tactical plans to disrupt, prevent and enforce against people, places and premises that have a

disproportionately high negative impact on crime, re-offending and anti-social behaviour.

THE PARTNERSHIP SUPPORT TEAM

The role of the Partnership Support Team will be to continue supporting the Partnership with a clear remit to:

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and linking to neighbourhood and locality working
- Commission effective services for:
 - Drug and alcohol treatment to support recovery in the community and for offenders
 - Survivors of domestic and sexual violence
 - Those at risk of involvement in and/or exploitation from gang and youth violence
 - Addressing priorities within serious and organised crime

THE PARTNERSHIP APPROACH FOR 2017/18

The Partnership Board agreed the aims, strategy, direction and approach of the Partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 20th March 2017.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-Social Behaviour

Performance Management

The headline targets for the Partnership are:

- 20% reduction in victim based crime by 2020ⁱⁱ
- Increase the rate of recovery from substance misuse dependency to be 5% above the average for the Core Cities by 2020ⁱⁱⁱ

A full performance framework will be used to monitor performance on a regular basis. Details of which are contained at the end of this Partnership Plan.

Strategic Focus

To meet the Partnership's aims, additional focus will be given in 2017/18 to:

- Violence
- Serious and organised crime
- Hate Crime
- Burglary
- Drug and alcohol misuse
- Anti-social behaviour

Partners will continue to use an approach that delivers thematic activity and focuses on those people, places and premises that require multi-agency problem solving to resolve. Examples of this include:

- Coordination of thematic Task and Finish groups
- Citywide tasking
- Neighbourhood Actions Teams working at a local level
- Management of Serious and Organised Crime through the Serious and Organised Crime Board
- Management of Hate Crime and Cohesion issues through the Hate Crime and Cohesion Board
- Developing and sharing evidence based best practice

This approach has recently delivered results in the following areas:

- The establishment of the Reducing Reoffending Integrated Offender Management Governance Board
- The development of the Hate Crime and Cohesion Board
- The Serious and Organised Crime Board has been reviewed and priorities identified
- Redesigned and commissioned Domestic and Sexual violence services

Operational Delivery

The Partnership's operational focus will support high quality service delivery through:

- Commissioning high-quality specialist services
- Supporting and facilitating data sharing

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- Coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- Delivery of Domestic Homicide Reviews at the request of the Senior Investigating Officer
- The investigation of drug related deaths alongside the Coroner
- Supporting the Reducing Reoffending agenda across the Partnership

The Partnership will continue to commission high quality services that meet the needs of Nottingham's citizens through:

- Drug and alcohol treatment to support recovery in the community and for offenders
- Survivors of domestic and sexual violence
- Those at risk of involvement in and/or exploitation from gang and youth violence
- Addressing priorities within serious and organised crime

DELIVERY AND PERFORMANCE FRAMEWORK

The partners will deliver the overall aims of the Partnership through their core business and the following delivery mechanisms.

Area of Strategic Focus	Delivery	Performance Measures
Violence (including Domestic Violence, 'Other' Violence and Night Time Economy Violence and Sexual Offending)	The City Centre Plan CDP Executive Group Neighbourhood Action Teams Domestic and Sexual Violence (DSV) Strategy Domestic and Sexual Violence Strategy Group St Ann's and South Locality DSVAs Groups Central Locality DSVAs Group Safeguarding & DSVAs Group Domestic and Sexual Violence Joint Commissioning Group DSVAs Data and Performance Group MARAC Steering Group DSVAs Voluntary Sector Group Children & DSVAs Steering Group Local Criminal Justice Board DSVAs Group Domestic Homicide Reviews Multi-Agency Risk Assessment Conference (MARAC) Domestic Abuse Referral Team	A 20% reduction in victim based crime by 2020. The Partnership will track volume of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring: <ul style="list-style-type: none"> • Violence Against the Person • Domestic Violence Against the Person • 'Other' Violence Against the Person • Night Time Economy Violence • Sexual Offences • Knife Crime • Serious and Organised Crime • Burglary • Robbery • Theft from Person • Shoplifting • ASB^{iv} • Hate Crime
Serious and Organised Crime (including Weapon Enabled Offences)	Serious & Organised Crime Board Serious & Organised Crime Strategy Serious & Organised Crime Task & Finish Group Knife Crime Project Neighbourhood Action Teams	
Hate Crime	Hate Crime & Cohesion Board Hate Crime Steering Group Hate Crime Executive Group	

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	Hate Crime Incident Panel Hate Crime Action Plan Safer Notts Board Hate Crime Performance Framework Neighbourhood Action Teams	
Serious Acquisitive Crime (including Burglary)	CDP Executive Group Neighbourhood Action Teams	
Substance Misuse (Drugs and Alcohol)	Substance Misuse Strategic Framework	Increase the number of people successfully completing treatment to be at least 5% above the Core Cities average by March 2020.
Anti-Social Behaviour	Complex People's Panel Young Persons' Panels Anti-Social Behaviour Task & Finish Group CDP Executive Group Neighbourhood Action Teams	
Reoffending	Multi Agency Reducing Reoffending Offer Youth Offending Team Young Person's Panels Multi Agency Public Protection Arrangements Integrated Offender Management Vulnerable Persons' Panel Ending Gang and Youth Violence Hubs Complex People's Panels Multi Agency Risk Assessment Conference Domestic Abuse Referral Team Priority Families Project	A performance framework to be developed based on the strategic priorities of the Board.

TARGETS AND PROGRESS

Target	Baseline	2016/17	2017/18	2018/19	2019/20
		Target	Target	Target	Target
Fewer Victims of Crime – A 20% reduction in victim based crime by 2020.	28,021 (Aug 14-Jul 15)	29,084 (+3.8%) (Target 26,021)	(Target 24,821)	(Target 23,621)	(Target 22,421)
Increased Recovery from Substance Misuse Dependency; to be 5% above the average for the Core Cities by 2020.	N/A (rolling target)	+5% On the core cities average	+5% On the core cities average	+5% On the core cities average	+5% On the core cities average

ⁱ <http://www.nottinghamcdp.com/performance-policy-and-governance/>

ⁱⁱ Key performance indicators will be used to manage the city's performance in relation to specific categories of crime. Rates of offending for specific crime types e.g. burglary will be monitored to help manage delivery strategies.

ⁱⁱⁱ The commissioning and management of treatment services will be supported by diagnostic performance measures such as waiting times and referral numbers as well as qualitative feedback from clients.

^{iv} Measured by volume of complaints about ASB and also by the Respect Survey of citizens' perception of ASB in the city centre and neighbourhoods.